

# **Tax Incentives and Tax Base Protection in Developing Countries**

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# Tax Incentives – Base Erosion?

- Widely used in developing countries, but
  - Unclear benefits (investment-growth-revenue)
  - Various costs (revenue, efficiency, corruption)
  - Subject to tax competition; Culprit for base erosion?
- Suggested **Best Practices**
  - Get rid of them! **Simplify the tax system**
  - Incentives effective under good **investment climate**
  - Worry about a “**race to the bottom**”
- Clear merits, but some of them are too simplistic / unrealistic; Costs seem overstated, benefits understated

# This paper suggests

- **Cases for tax incentives**, on 2nd-best grounds
- **Incentives can be used for base-protection purposes** (countries under evasion pressure)
  - Tax incentives designed to keep firms from shifting into informal sector
  - Ineffective ‘investment’ incentives; just subsidy? (support tax-paying firms along with non-tax benefits)
- **Incentives for foreign investment can be better aligned**
  - Improve investment climate? Time/budget (Under good climate, tax incentives could be redundant)
  - Bad climate? Still room for *marginal* incentive effect
- Discuss “good” cases: **Singapore-Korea**

# Channels for Base Erosion

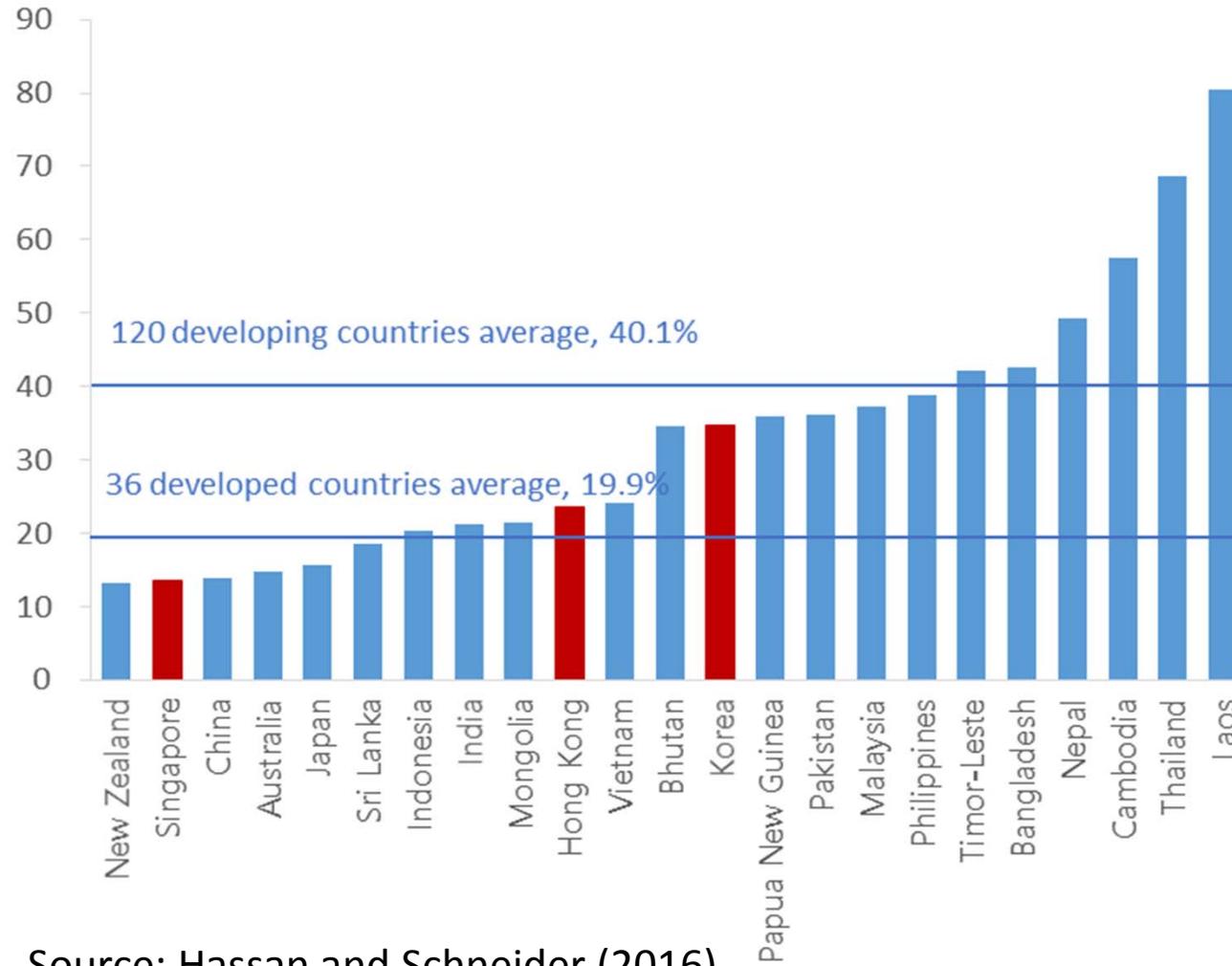
- **Traditional:** Tax distorts behavior (LS, S, I)
  - Focus on “*efficiency costs*”

(Tax reforms toward “low-rate-broad-base”)
- “*Compliance*” is important for LDCs
  - Base shift into **the informal sector**
  - Base shift between **PIT and CIT**

(Second-best approach to protecting base; “Tax incentives” can be part of plan)
- **International capital mobility**
  - Tax competition: **investment incentives**
  - Profit shifting (Transfer pricing): **STR differentials**

# Appendix 1. The Informal Sector in Developing and Developed Countries, 2013

(% GDP)



Source: Hassan and Schneider (2016).

## Table 2.1 Tax Structure in Developing and Developed Countries, 2013

	Tax Revenue	Personal Income Tax and Social Security Contributions	Corporate Income Tax	Consumption Taxes	Property Taxes	Border Taxes	Shadow Economy
	% GDP	% of Total Tax Revenue					% GDP
<b>Developing countries average</b>	<b>24.5</b>	27.1	<b>14.8</b>	45.4	2.1	7.2	<b>39.3</b>
<b>Developed countries average</b>	<b>34.1</b>	49.3	<b>9.9</b>	33.5	4.0	0.3	<b>20.2</b>

Source: IMF, *Government Finance Statistics*; Hassan and Schneider (2016).

# Base protection in Developing C

- **Lower Revenue & Narrower Base than DC**
  - Revenue / GDP (24.5% vs. 34.1%)
  - **Informal Sector** (20% vs. 40% of GDO)
  - CIT is more important than PIT (**Observability**)
- **CIT doing a “backstop role” for PIT**
- **Subsidize tax-paying firms**
  - Access to bank-loans, change regulations (even to the extent of discriminating against competitors)
- **Incentives to reduce evasion/informal activity**
  - Use of financial services (credit card); being listed
  - Bookkeeping burden; loss-offsetting

# Incentives for Foreign Investment

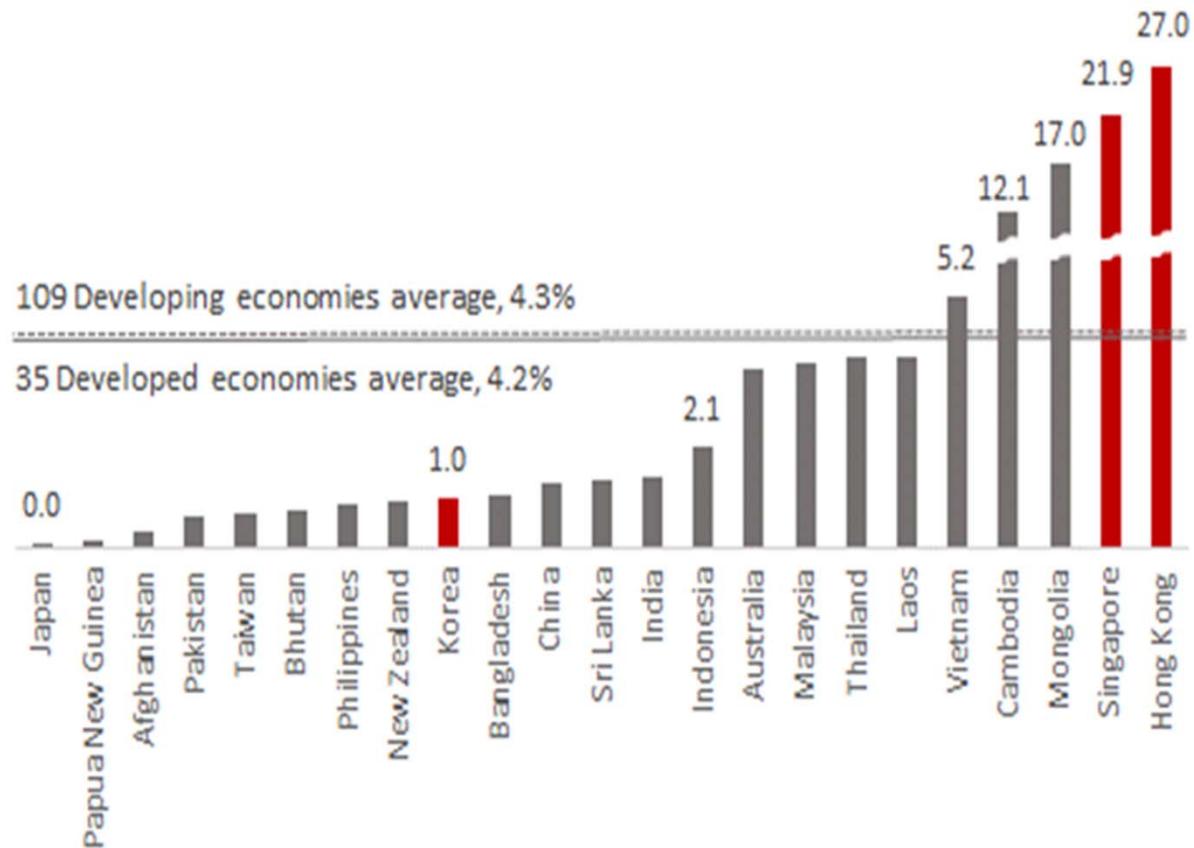
- **Determinants of MNC's location choice**
  - Tax incentives: visible, readily available
  - Investment climate; rent potential: a long-run issue
- **Best practices?**
  - Improve climate before applying incentives? (takes time/fund; correlation does not tell whole story)
  - Do not use incentives to compensate for deficiencies in investment climate (Why not? See next slide)
- **“Marginal” vs. “inframarginal” effects**
  - Tax incentives more effective when “something is missing” **at the margin.** (\*Countries with weak investment climates or low-rent potential)

# Incentive Effects by Investment Climate and Rent Potential

	Strong investment climates	Weak investment climates
High rent potential	<ul style="list-style-type: none"> <li>• Effective, but can be redundant (infra-marginal subsidy)</li> </ul>	<ul style="list-style-type: none"> <li>• Possibly <i>compensating</i> effects at the margin</li> </ul>
Low rent potential	<ul style="list-style-type: none"> <li>• Possibly <i>compensating</i> effects at the margin</li> </ul>	<ul style="list-style-type: none"> <li>• Ineffective but little revenue cost</li> <li>• Signaling effects in the long run</li> </ul>

# FDI Inward Flows in Selected Asia-Pacific Countries, 2013

(% GDP)



Source: UNCTAD database

# Hong Kong, Singapore vs. Korea

- Evidence from ‘good cases’; but contrasting
- **Hong Kong: stresses “investment climate”**
  - Simple (low-rate) tax system is part of such climate
- **Singapore: has adjusted incentive level as its investment climate improves (to avoid ‘redundancy’ of incentives)**
  - FDI has been important; incentives matter, but..
- **Korea: less favorable investment climate - focused on domestic firms that pay more taxes than foreign firms**
  - FDI has a minor role; Incentives appear “ineffective”
- **Country-specific conditions and priorities!**

# Tax Rate Structure

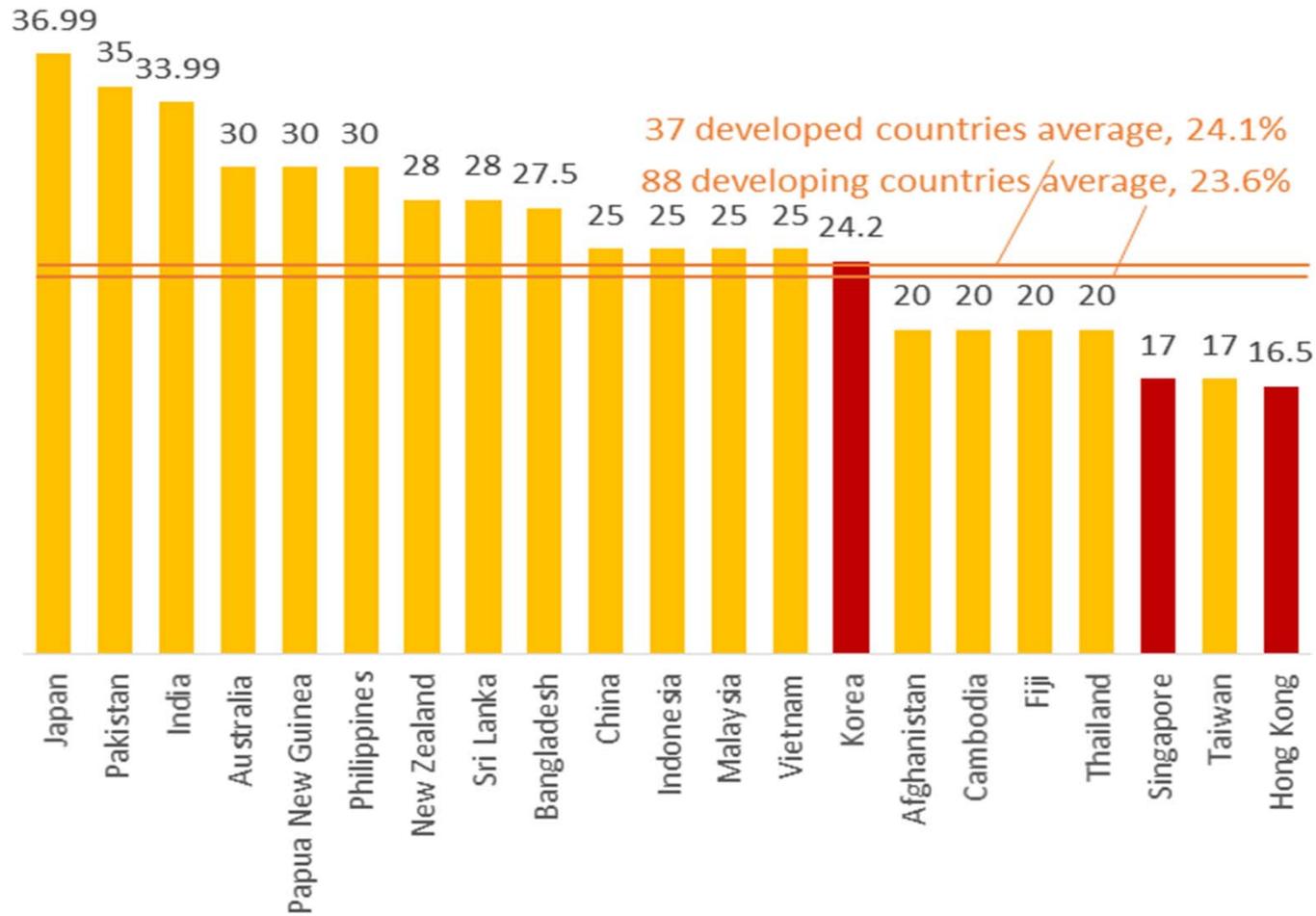
- **Statutory corporate tax rate to be in conformity with international standard**
  - Base-erosion due to **profit shifting**
- **Effective tax rate can be adjusted by tax incentives**
  - **Race to the bottom? Room for tax incentives, reflecting country-specific conditions** (sources of rent, investment climate, competitors...)
- **PIT-CIT rate differentials: source of B.Shifting**
  - Downward pressure on CIT; Gap is widening

# Tax Coordination

- **Tax coordination - welfare gains but not easy**
  - Political/economic structure, development stage, policy priorities are different
  - Information sharing on best practices, BEPS...
  - Nominal, *yard-stick* factors: Statutory rates
- **Regional forums** involving stakeholders
- **Taxpayer's perspective (vs. Authorities)**
- **LDC perspective (vs. Advanced)**
  - Compliance vs. efficiency
  - Benefit taxation vs. Ability to pay
  - Political factors (e.g. horizontal equity)

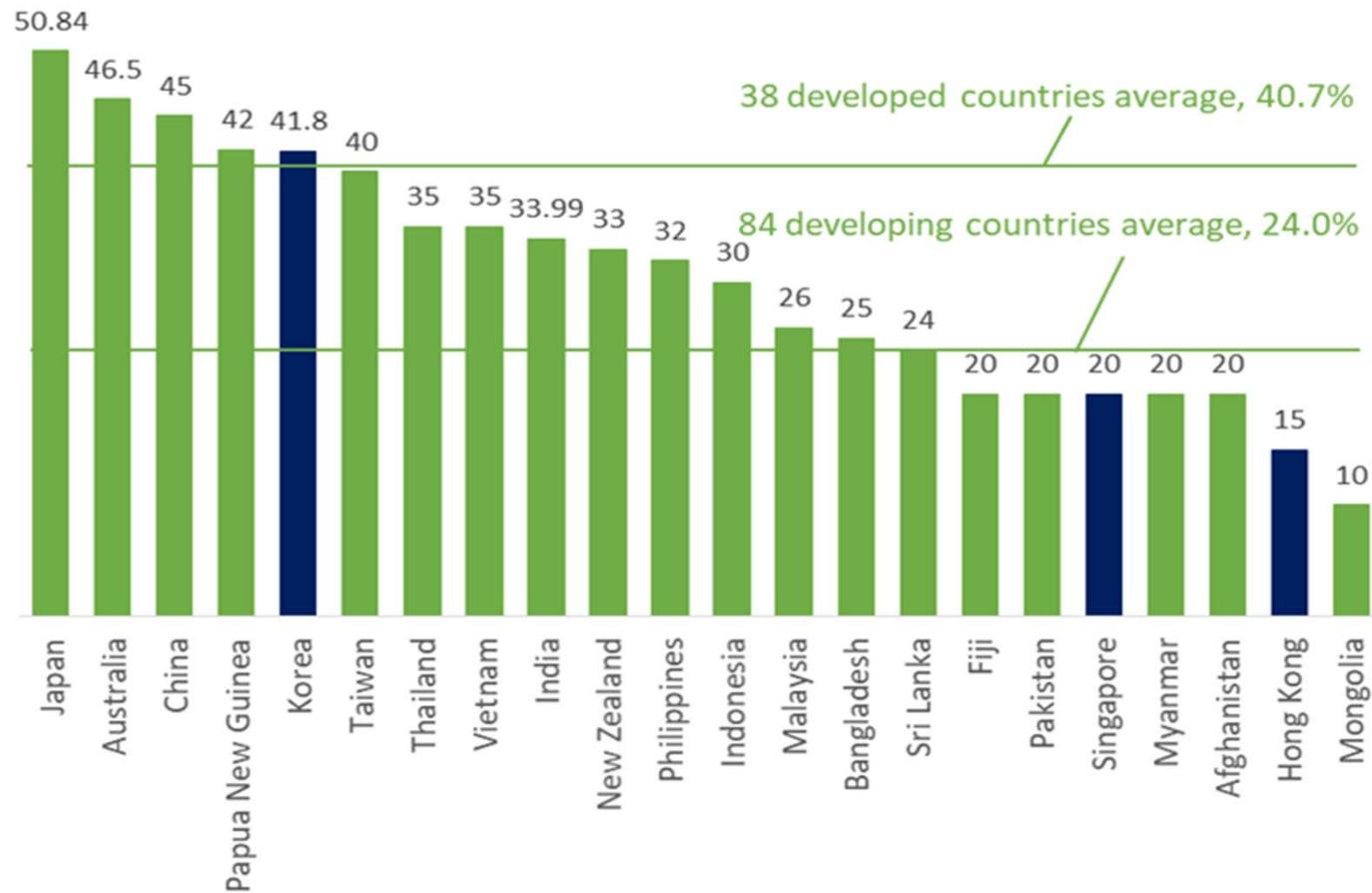
# Statutory Corporate Tax Rates in Selected Asia-Pacific countries, 2013

(%)



# Personal Income Tax Rates in Selected Asia-Pacific countries, 2013

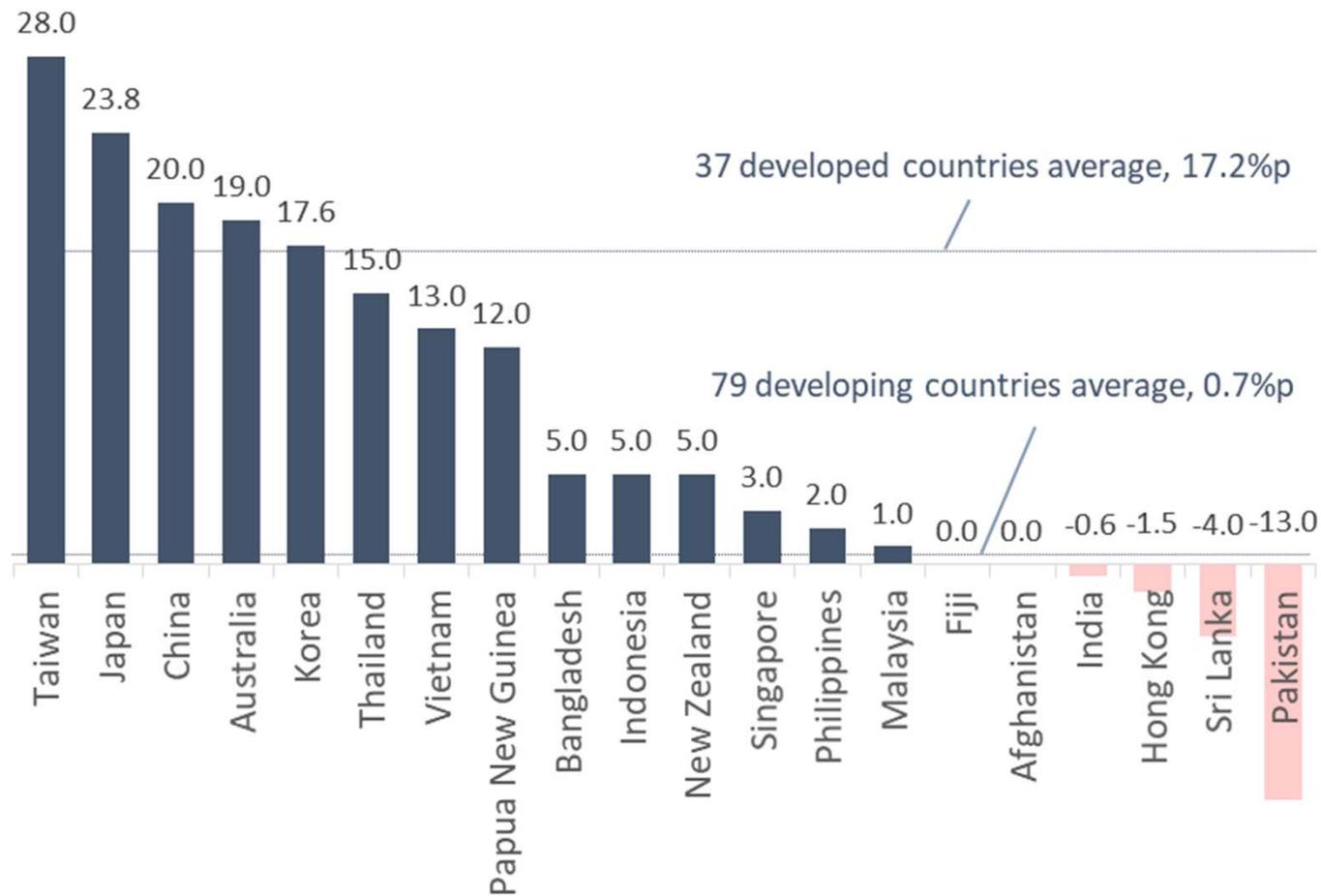
(%)



Source: KPMG; OECD Tax database.

# PIT vs. CIT Rate Differentials in Selected AP Countries, 2015

(%p)



Source: Author's calculation based on KPMG and OECD.

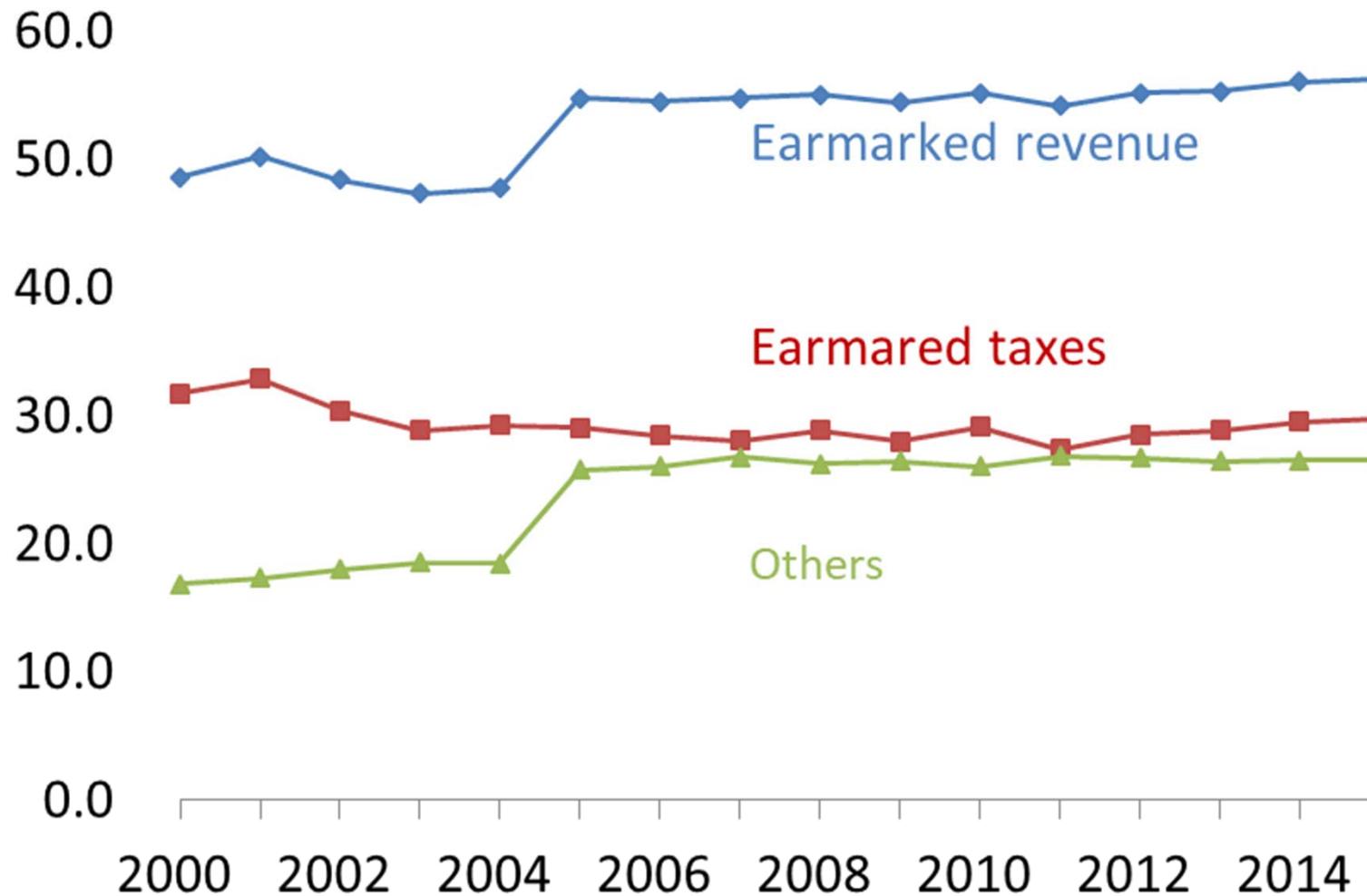
# Further Topics for EEG (16:15~)

- **Singapore vs. Korea**
- **Linking Tax-Expenditure (earmarking)**
  - Benefit principle / Compliance purpose
  - Stable revenue source for localities?
  - Rent-seeking among agencies
- **MP and FP: Quasi-fiscal activities of CB**
  - Directed loan vs. (ex-post) monetization
- **Taxation of financial services: easy but risky**
- **Policies to reduce cash economy; corruption**

# Linking Tax and Expenditure

- Earmarked taxes have been important source of tax revenue in LDCs (About 17% (35%) of revenue from such taxes, Korea)
- But, T&E linkage is mostly loose and not based on benefit rationale
  - Earmarked funds are inframarginal; mostly used for compliance purpose
- Revenue effect: Targeted area or Overall level
  - Flypaper effect vs. fungibility of money
- Rent seeking among agencies

# Earmarked Tax Revenue, 2000-2015, Consolidated Central Gov. (% of Total)



# Taxation of Financial Sector\*

- **Attractive source of tax revenue**
  - Gross receipts
  - Financial transactions
- **Tax may discourage use of financial sector**
  - Lead firms to operate instead in the cash economy
  - Portfolio investments shifting abroad to avoid
- **Compromise?**
  - BEPS
  - Regional coordination

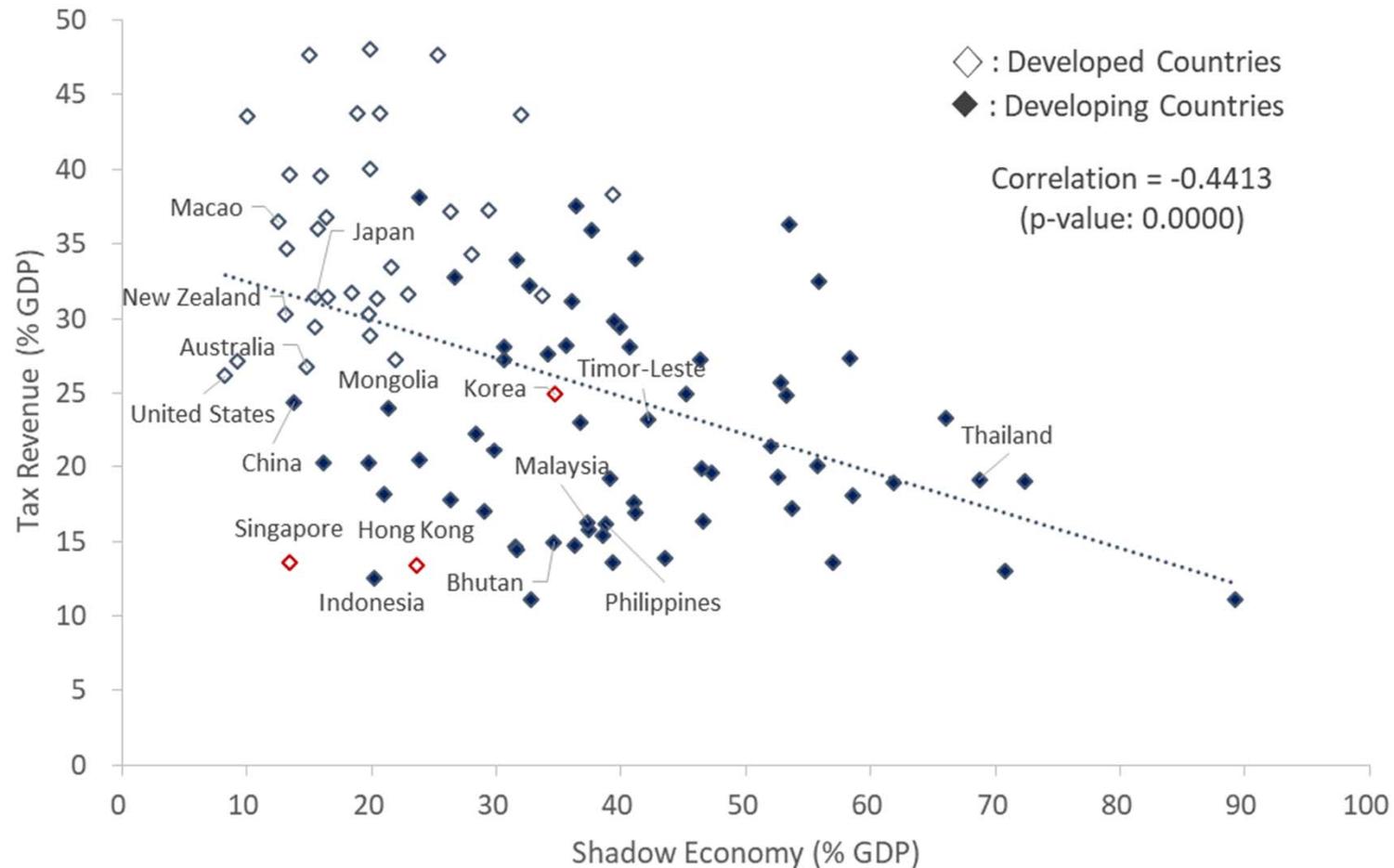
# Monetary Policy & Fiscal Policy\*

- **Quasi-fiscal activities of central bank**
  - Directed loan (vs. monetization)
  - Monetary stabilization bonds
- **Nominally sound fiscal position**
  - Fiscal discipline: rule vs. discretion  
(spend within revenue; “effective” budget deficits)
- **QE or Inflation Tax**
  - LDC debt crisis in the 1980s  
(monetization of budget deficits)
  - QE is a luxury (US, Japan)

# Rents and Corporate Governance

- Profits (taxes) are highly **concentrated**
  - 62/191 firms (0.01/0.04%) – 41.1/19.2% of tax
- **Mobile vs. Immobile rents**
  - Return on entrepreneurial efforts vs. locally “embedded” (linked to government, affiliates, etc.)
  - Foreign ownership 33%; Samsung elect. 49.7%
- Rent subject to managerial diversion
  - less mobile? (Korean firm data: corporate governance affects the effects of tax-induced rents on firm value - extent of rent diversion)

# Shadow Economy and Tax Revenue, 2013



Source: IMF, *Government Finance Statistics*; OECD, *Revenue Statistics*; Hassan and Schneider (2016).

# Policies to reduce evasion

- Encourage firms to list on the stock exchanges;  
Link corporate tax base more closely to accounting profits reported to shareholders
- Subsidize use of credit cards (cash receipts)
- Presumptive value-added taxes at reduced rate, to pull more firms into the formal sector
- Presumptive tax (corporate plus VAT) on any sales to an unregistered firm
- Tie social benefits (UI, SS) more closely to reported income under the personal tax. This converts a tax into a user fee