



Subregional Capacity Building Workshop on Business Process Re-engineering (BPR) for Trade Facilitation

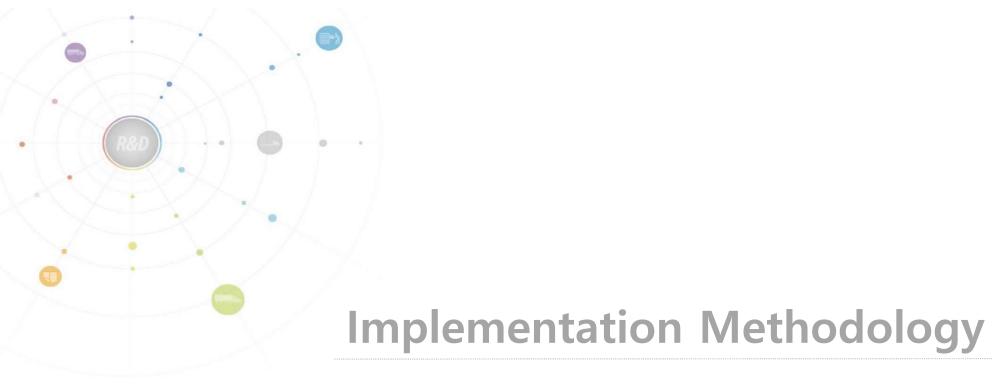
Bangkok, Thailand, September 2018. ESCAP Consultant, Kerri Ahn



CONTENTS of Part 4

I. Steps of B	BPR	
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- II. Conducts BPR 10
 - Task 1: BPR Planning
 - Task 2 : Create/Refine AS-IS process baseline
 - Task 3: Research and benchmarking
 - Task 4 : Develop To-BE process



Implementation Methodology

Pre-Plan	Plan	Analysis	Design	Implementation	Test and Delivery
BPR(Business Process Re- engineering)	Analyze of Current System Environment	Work and BP Analysis	Service Definition	Setup implementing environment	Test
ISP(Information Strategic Planning)	Setup system development plan	Current System Analysis	Architecture Definition	Component Implement	Training
Roadmap or Masterplan		Single Window Model Analysis	Component Design	Interface Implement	Delivery
		Define the requirements	Interface design	UI Implement	
		Extracts the advanced items	Interface design	Service Implement	

Planning

#	Phase	Task	Remark
1	Understand system	· Understand environment related	
	environment	to system development	
		· Identify functions, interests and	
		issues of each entity	
2	Establish development	· Establish Development schedule	
	plan	· Form a project team	
		· Define roles of team members	

Tasks per each stage

Analysis

#	Phase	Task	Remark
1	Analyze business and business process	 Analyze existing target business and business process Conduct use case modeling Derive services and processes to be implemented Identify functions, interests and issues of each entity 	· Analyze and list business flows occurring in maritime transport such as customs, inspection, transport, storage and port arrival/departure
2	Analyze current system	Analyze existing information systemsAnalyze their functions and interests	 Analyze current information system by entities and points Understand issues and requirements Define information improvement tasks
3	Analyze Single Window model	Analyze Single Window modelAnalyze best practice cases	•Set application scope based on country's environment (business, law, informatization, etc.)
4	Define requirements	Collect requirements: stakeholder interviewDerive system requirements	Survey government agencies and usersDefine by dividing business areas
5	Derive improvement measures	 Derive issues and improvement points for current processes Derive major issues through the analysis of requirements Derive improvement measures and tasks 	 Target model is a Single Window system Analyze gap with target model Identify measures to minimize the Gap

Tasks per each stage

Design

#	Phase	Task	Remark
1	Define services	 Define business processes as services Design services to be implemented 	 There exist such business services as port arrival/departure, cargo report, etc. There exist such application services as document relay, document conversion and document retrieval for business services
2	Define architecture	 Design software architecture Select base framework Design overall system architecture, components, modules and database 	Measure to encapsulate componentsMeasure to reuse componentsSelection of programming language
3	Design component	 Design components by independent functions Define relevant component specification Define in detail up to class level 	
4	Design interface	Define parameters exchanged between componentsDefine and design interchange interface	· Need to define interface among internal modules or with external organizations
5	Design UI	Define and design user interfaceDesign a WEB-based environment	 The goal is to maximize user convenience and accessibility Guarantee scalability by applying advanced Web technologies

Implementation

#	Phase	Task	Remark
1	Establish development environment	 Select development environment and tools Configure database, and WEB environment Define development methodology for shared work 	·Development methodology: Define program Naming, parameter Naming, annotation, and processing method
2	Implement component	 Implement component by unit function Implement WEB in a way to interoperate with server component 	 Correct syntactic errors on source codes and compile errors Runtime errors are corrected at the time of unit test.
3	Implement interface	Implement according to interface design specificationInterconnect relevant components	•
4	Implement User Interface	·Design screen and interconnect with components after implementation	•
5	Implement service	 Assemble business components and data modules Service assembly and implementation according to business requirements 	 The goal is to maximize user convenience and accessibility Guarantee scalability by applying advanced Web technologies

Test & Operation

#	Phase	Task	Remark
1	Test	·Establish test plan	·Correct unit module errors through
		·Conduct unit test	unit test
		·Conduct combined test	·Measure requirements fulfilment and
			performance through combined test
2	Training	·Develop a guide for system user and	
		operator	
		·Train users and operators	
3	Operation	·Install in a running system	



Deliverables by Methodology

Deliverables

#	Phase	Activity	Task	Deliverables
1	Plan	Understand system environment	Identify relevant systems	Analysis of existing systems
		Establish development plan	 Team formation, division of labor and development schedule 	Development plan
2	Analysis	Analyze business and Business Process	Analyze current businessesBusiness modeling	Business analysis reportDefinition of business
		Analyze current system	 System analysis 	 System analysis report
		Analyze Target service model	Analysis of Target service modelAnalysis of best practice cases	 Report on the analysis of Target service model Report on benchmarking cases
		Define requirements	Stakeholder surveyStakeholder interviewRequirements specification	Survey resultAnalysis report on interviewRequirements specification
		Derive improvement measures	Define future model	Definition of future model

Deliverables

#	Phase	Activity	Task	Deliverables
3	Design	Define services	Service specification	Service specification
			Service design	Service design
		Define architecture	architecture	architecture specification
			specification	architecture design
			architecture design	database design
			database design	
		Design component	• component specification	• component specification
			 component design 	• component design
		Design interface	• Interface specification	Interface specification
			Interface design	Interface design
		Design User Interface	• UI design	• UI design
			• UI design	• UI design

Deliverables

#	Phase	Activity	Task	Deliverables
4	4 Implement ation	Establish development environment	Define development environment	Definition of development environment
		Implement component	Implement components	• components codes
		Implement interface	Implement interface	• interface codes
		Implement User Interface	Implement UI	• UI codes
		Implement services	Implement services	• services implementation codes
5	5 Test & Operation	Test	Prepare test casesConduct unit testDesign combined testConduct combined test	 Test cases Result of unit test Combined test specification Result of combined test
		Training	 Prepare user manual Prepare operator manual Train users Train operators 	 User manual operator manual Report on user training Report on operator training
		Operation	 Takeover test System release	Result of takeover testReport on system release



3: System Computerization

Aims of Architecture

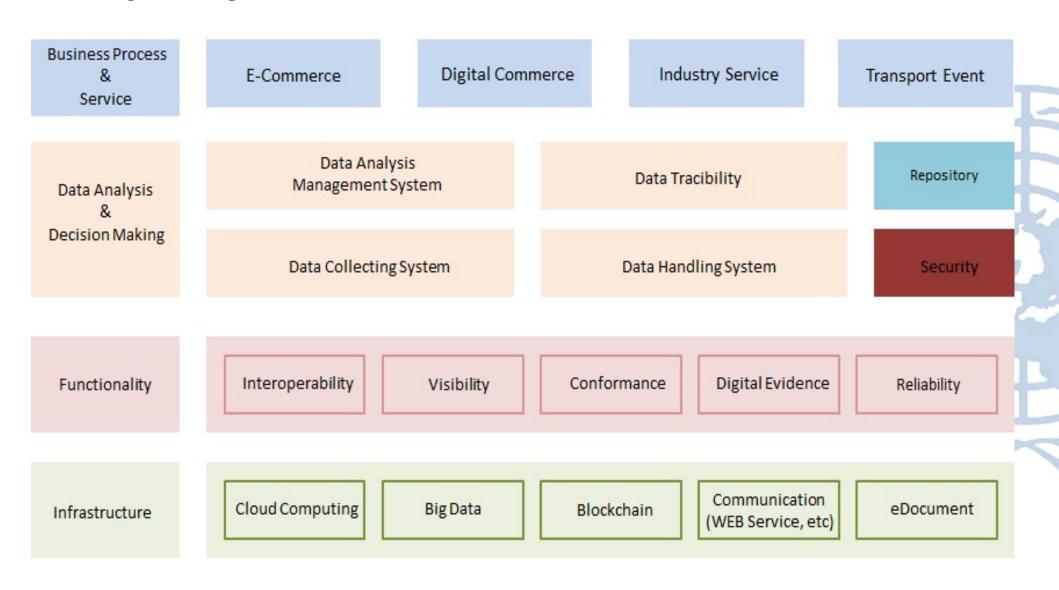
- This architecture aims to support flexibility and easy integration of the advanced technology for efficient Myanmar maritime transportation
- This architecture is based on the general concept of Enterprise Architecture (EA);
 EA has been introduced to efficiently manage the complex IT resource, and to design systems suitable for the concept of strategic enterprise management (SEM).
- With EA, it is possible to minimize trial and error at decision-making stage through the information strategy planning, and to think about standardization and interoperability with information resource sharing. Additionally, it can prevent repetitive development of information system

Reference: ISO/IEC JTC1, ISO/IEC/IEEE 42010

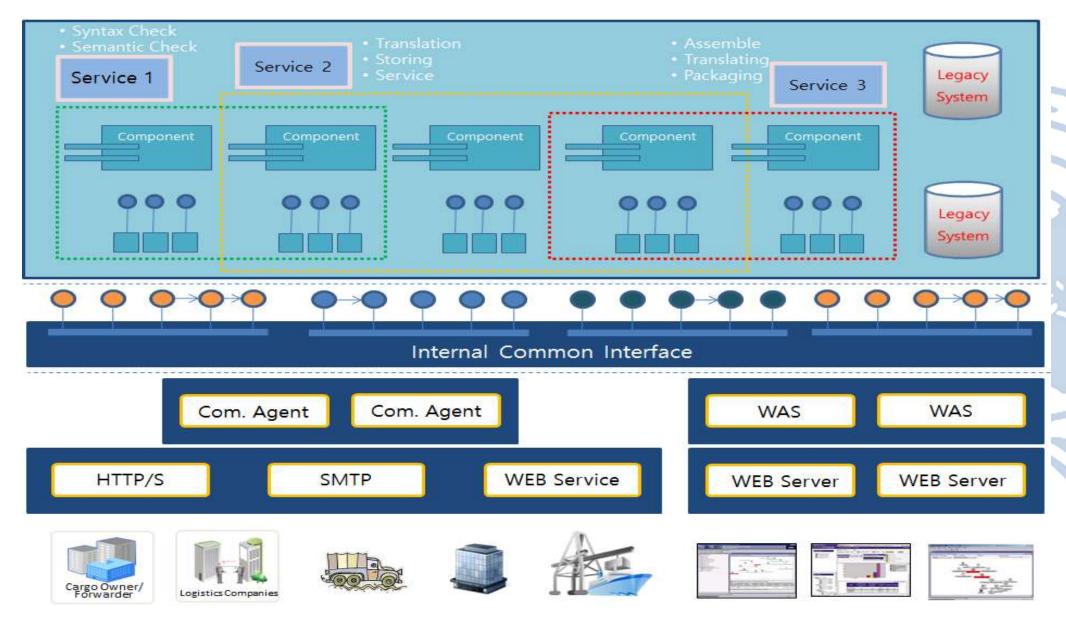
Methodology of Architecture

- Model-driven development methodology
 - developing a software system is an abstraction of complicated business;
 - process of making abstract business implementable;
 - use of Unified Modelling Language (UML) as a modelling language.
- Service-oriented development methodology
 - "Service orientation" is based on the "separation of concerns" in software engineering theory. In other words, it is based on the concept of dividing and classifying a big problem into individual areas of interest;
 - services are platform independent and accessed by applications in a standardized way;
 - services are reusable and loosely-coupled;

Example of Architecture - 1



Example of Architecture - 2



Interface

