
Introduction to KOICA's Monitoring and Evaluation System

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Key Definitions

Monitoring

- **Tracking** a project's activities and outputs on an on-going basis during project implementation
- Performed **routinely** by project staff and others directly engaged in the project implementation
- Collecting **data** on project's process
 - To ensure the project is on track
 - To identify any potential risk
 - For the record

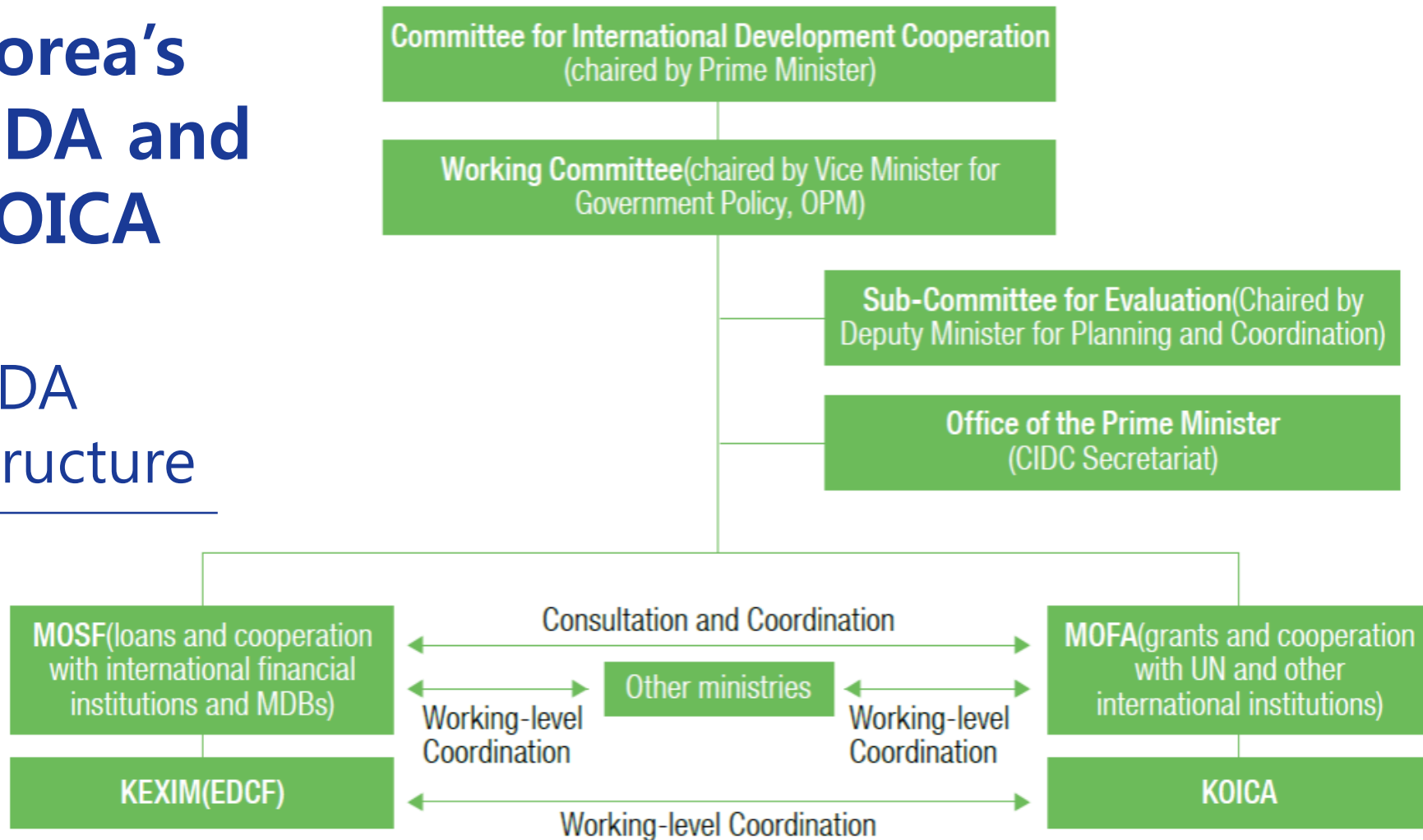
Key Definitions

Evaluation

- **Periodic “stepping back” and information gathering**
 - May require more than routine monitoring
- **Reflecting on the data and its meaning**
 - To gain broader perspectives on the effect and potential impact of the intervention

Korea's ODA and KOICA

ODA Structure



Korea's ODA and KOICA

Background on KOICA

- **Implementation of Korea's Grant type ODA**
- **Established on April 1, 1991**
- **Works under MOFA's policy supervision**
- **Full-time staff > 500 (June 2018)**

Korea's ODA and KOICA

Background on KOICA

■ Implementation of Technical Assistance

- Projects and DEEP
- World Friends Korea
- Fellowship Program (CIAT)
- Civil Society Partnership
- Humanitarian Assistance and Disaster Relief
- Multilateral Cooperation

Evaluation of KOICA's ODA

Evaluation Roles

- **PMO (Evaluation Subcommittee)**
 - Policy Evaluations
 - Meta-analysis of Evaluations
- **KOICA Evaluation Office**
 - Ex-post Evaluations
 - Impact Evaluations
 - Comprehensive Evaluations
- **KOICA CP Departments**
 - Ex-ante Evaluations
 - Mid-term Reviews
 - End-of-project Evaluations

Evaluation of KOICA's ODA

KOICA's Evaluation Office

- **Founded in 1996**
- **Independent Office**
 - Directly accountable to the KOICA President
- **6 staff including the DG**
 - Most staff are regularly rotated to/from other departments
- **~12 evaluations / year**
- **Budget of USD 1.5-million/year**

Evaluation of KOICA's ODA

KOICA's Evaluation Office

- Conducts various **evaluations**
- Provides **technical consultation** on other departments' evaluations
- Provides **M&E capacity development** services to staffs and ODA partners
- Proposes **M&E policies** and provides **guidance** for implementation support
- **Feedback evaluation results** on organizational level

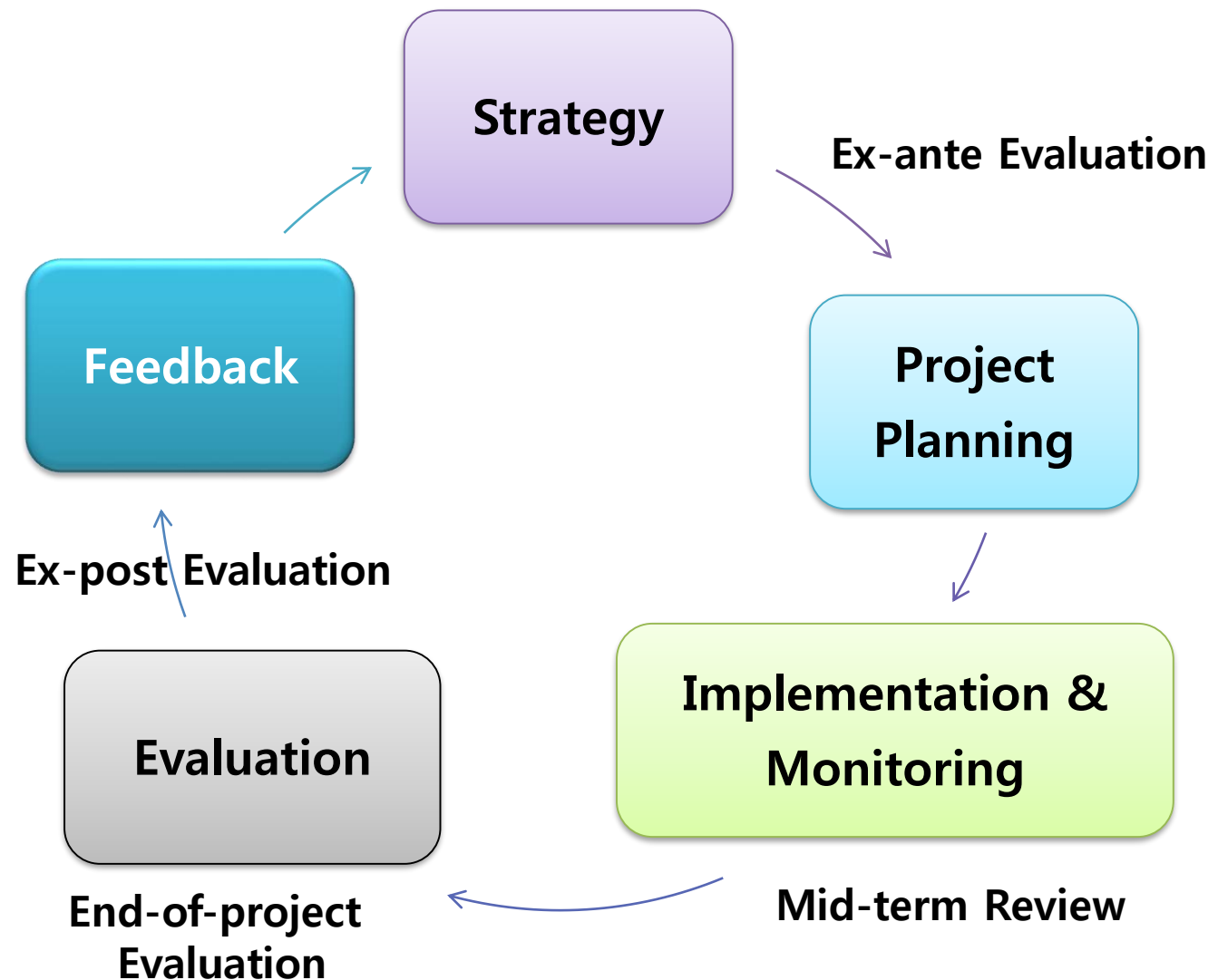
KOICA's M&E System

Objectives of M&E

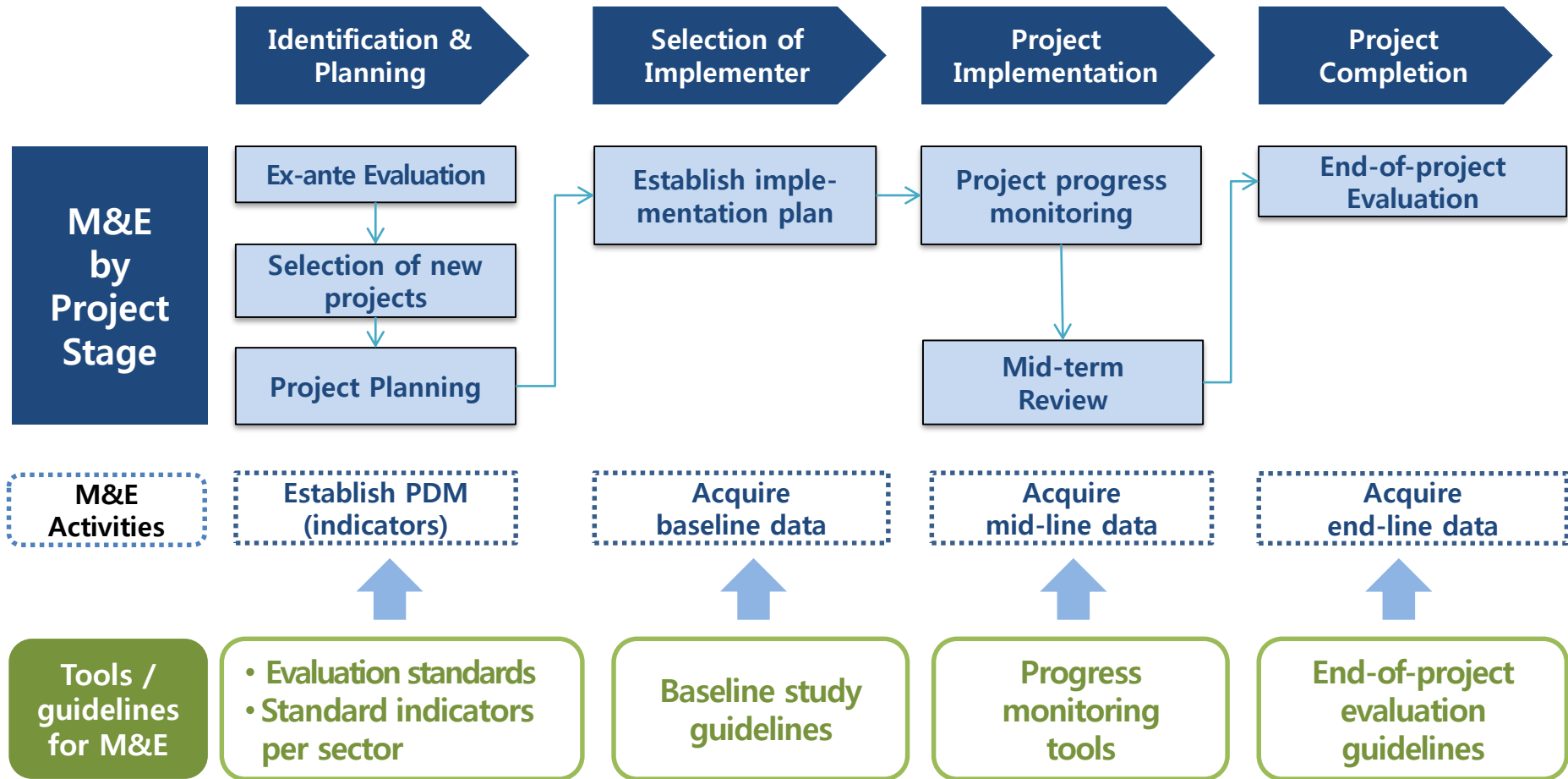
- **Monitoring**
 - Tracking Progress
 - Identifying Risks
- **Evaluation**
 - Extracting Lessons
 - Verifying Results
- **Overall Objective**
 - Better ODA through learning
 - Improved accountability to the public

KOICA's M&E System

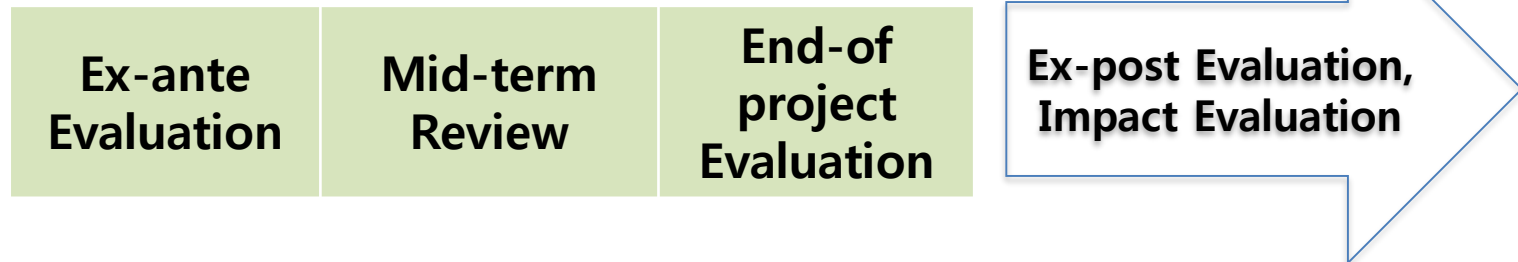
Project Cycle



KOICA's M&E System & Project Cycle



Types of Evaluation



Timing	Before or during implementation	After implementation has been completed
Objectives	<ul style="list-style-type: none"> Focus on improving the design and implementation of the intervention 	<ul style="list-style-type: none"> For reasons of accountability to funders and beneficiaries For applicability to the design of similar future activities To optimize the use of budgetary resource in future
Stakeholders	<ul style="list-style-type: none"> Those actively involved in the intervention 	<ul style="list-style-type: none"> Mainly for external stakeholders not directly involved with management of intervention

KOICA's M&E System

Evaluation Standards

- **Who does the evaluations?**
 - External evaluation teams
 - Self-evaluations
- **How do we evaluate?**
 - Relevance
 - Effectiveness
 - Efficiency
 - Sustainability
 - Impact
 - Cross-cutting Issues

**OECD/DAC
Criteria for
Evaluating
Development
Assistance**

KOICA's M&E System

Evaluation in 2018

■ Ex-post Evaluations

- Establishment of a Pilot e-Procurement System (Tunisia)
- Construction of General Hospital in San Pedro (Paraguay)
- Adaptation and Mitigation of Climate Change in Forestry through A/R CDM and REDD (Indonesia)
- Greening of the Dry Zone of Central Myanmar
- Post-harvest Technology Assistance for Agricultural Products (Myanmar)

■ Comprehensive Evaluations

- Community Health Capacity Development Program
- Renewable Energy Development Program
- Agricultural Value-chain Improvement Program
- PPP Incubation Program (Modality)

Future of KOICA's M&E

Goals for 2022

- Rapid **feedback of lessons** for effective decision-making and strategic planning
- Real-time **monitoring of performance** indicators for Country Programs
- **Decentralization** of program-level evaluations
- **Development** of Korean evaluation expert pool to support growing M&E needs in Korea's ODA environment

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**For additional info :
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