

# Using evidence to strengthen the AID EFFECTIVENESS AGENDA

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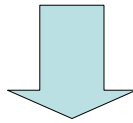
Para cada crise  
Saúde, Educação, Igualdade, Proteção  
FAZENDO A HUMANIDADE AVANÇAR



## Mr. Sivagnanasothy's presentation

- Highlighted the real challenges to implement PD and AAA
- ACCRA emphasized for a change in behavior of Donors and Partner Countries to make Aid more Effective

**The Paris Declaration on Aid effectiveness is meant to reshape Development strategies and priorities**



**How to reshape the M&E function accordingly?**

**Strengthened development results**

**Managing  
for results**

**Paris Declaration on Aid Effectiveness**

## Managing resources and improving decision-making for results

### Paris Declaration Commitment

Partner countries establish results-oriented reporting and assessment frameworks to monitor and evaluate national and sector development strategies

### Implications to the M&E Function



- focus of M&E shifting from small projects to national programmes and policies
- systemic approach to M&E. Policy decisions informed by knowledge streams that are the result of continuous analysis

## Strengthened development results

Managing  
for results

Mutual  
accounta  
bility

Paris Declaration on Aid Effectiveness

## Donors and Country partners are accountable for development results

### Paris Declaration Commitment

Partner countries reinforce participatory approaches by systematically involving a broad range of development partners when formulating and assessing progress in implementing national development strategies

### Implications to the M&E Function



foster democratic approaches to M&E, providing a forum for greater dialogue among civil society, academia, governments and donors; and reporting to Parliaments

## Strengthened development results

Managing  
for results

Mutual  
accounta  
bility

Harmoni  
zation

Paris Declaration on Aid Effectiveness

## Donors' actions are more harmonised, transparent and collectively effective

### Paris Declaration Commitment

Donors implement, where feasible, common arrangements for monitoring and evaluation

### Implications to the M&E Function



- DevInfo
- UN Evaluation Group
- Asia Pacific DI InterAgency task force
- UN Development Assistance Framework and Integrated M&E Plan
- Joint Evaluations

## Strengthened development results

Managing  
for results

Mutual  
accounta  
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zation

Alignment

Paris Declaration on Aid Effectiveness

## Donors base their overall support on partner countries' national development strategies

### Paris Declaration Commitment

Using a country's own institutions and systems, where these provide assurance that aid will be used for agreed purposes, increases aid effectiveness

### Implications to the M&E Function

- Use country M&E systems and procedures to the maximum extent possible
- Institutionalize M&E system
- Quality Standards

## Strengthened development results

Managing for results

Mutual accountability

Harmonization

Alignment

Ownership

Paris Declaration on Aid Effectiveness

## Partner countries exercise effective leadership over their development policies and strategies

### Paris Declaration Commitment

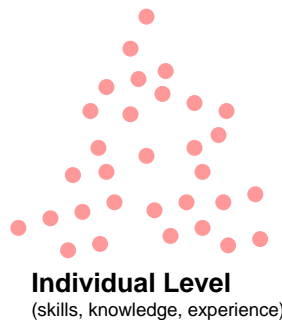
- Partner countries exercise leadership in developing and implementing their national development strategies
- Donors respect partner country leadership and help strengthen their capacity to exercise it.

### Implications to the M&E Function



- M&E capacity development

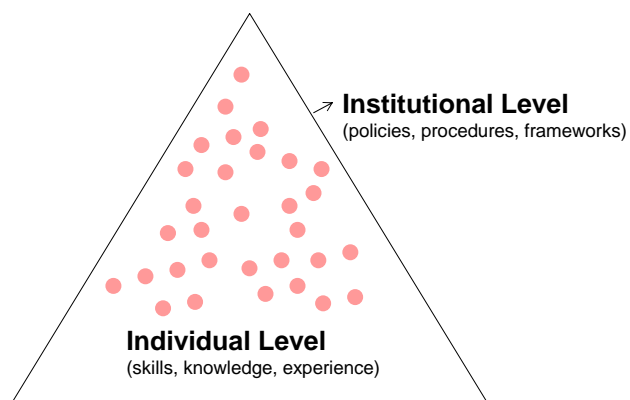
A Systemic approach to Capacity Development.



## Individual Level

- **Demand side**
- Capacity to **strategically plan evaluations**, and to identify the key evaluation questions
- Capacity to **manage** evaluation for independence and credibility
- Capacity to **use** evaluation
  
- **Supply side:**
- **Behavioural independence**
  - Independence of mind & integrity
  - Knowledge and respect of evaluation standards
  - Agreed evaluation processes & products
  
- **Professional competences**
  - Formal education (Masters)
  - Specialized training (UNEG Training, IPDET)
  - Professional Conferences and meeting
  - On the job training (country-led evaluations)
  - Community of Practices and networking

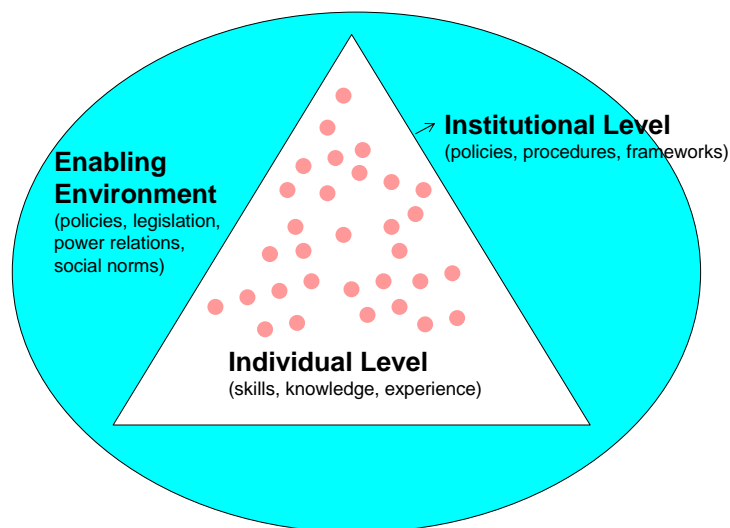
## A Systemic approach to Capacity Development. Points of Entry



## Institutional Level

- **Evaluation culture**
  - Set of values and attitudes supporting evaluative (critical) thinking within an organization
  - Institutional commitment to learning from evaluation, support evidence-based policy debate and demand for accountability.
  - Individual more self-directed learners and use information to act; take higher risks but also develop a greater sense of personal accountability and responsibility; consult, coach, and support each other more.
  - Protective culture (Remove repercussions on careers)
  - Understanding of the foundations and principles of Monitoring and Evaluation
- **Institutionalizing independence, credibility and utility**
  - Evaluation policies
- **Work programme and budget**
  - Independence & adequacy of budget
- **Conduct of evaluations**
  - Institutional endorsement of standards
  - In-built Quality Assurance systems

## A Systemic approach to Capacity Development. Points of Entry



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## Enabling Environment

- **Public administration committed to manage for results and accountability**
  - Transparency
  - Results-based public budgeting
  - Evidence-based policy making
- **Strong civil society**
  - rights holders able to demand for and monitor quality of public services
- **Strong national evaluation association**
  - foster indigenous demand for M&E, and strengthen indigenous supply
  - set national evaluation standards and norms

## How to strengthen M&E Capacity Development?

- Capacity development as a technical process (simple transfer of knowledge or organisational models from North to South)
- Not enough thought to the broader political and social context (overemphasis on “right answers”, as opposed to approaches that best fit the country circumstances and the needs of the particular situation)

